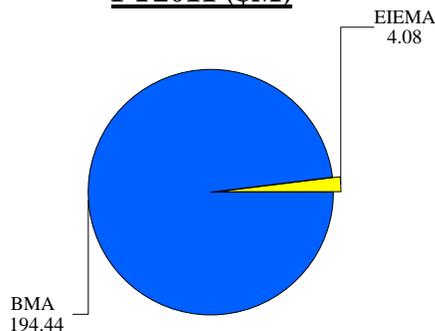
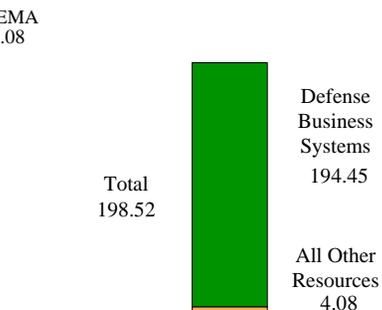


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FY2011 (\$M)



Mission Area



Defense Business Area Breakout

FY10/11PB Comparison (\$M)

	<u>FY2010</u>	<u>FY2011</u>	<u>Delta</u>
PB FY2010:	\$ 244.01	\$ 203.13	-\$ 40.89
PB FY2011:	\$ 191.49	\$ 198.52	\$ 7.03
Delta:	\$ -52.52	\$ -4.60	\$ 47.92

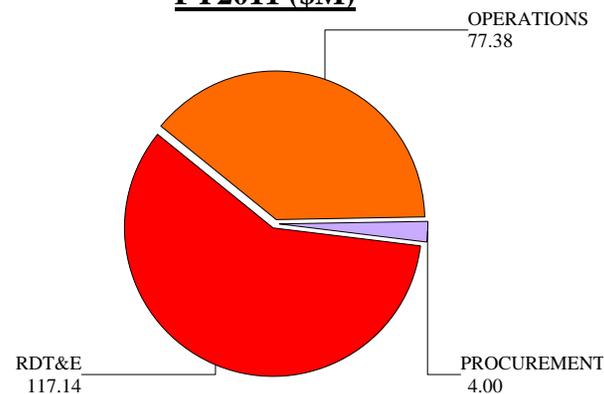
Explanation:
Refer to 'Significant Changes' section of the Overview

FY10 to FY11 Comparison (\$M)

	<u>FY2010</u>	<u>FY2011</u>	<u>Delta</u>
PB FY2011:	\$ 191.49	\$ 198.52	\$ 7.03

Explanation:
Refer to 'Significant Changes' section of the Overview

FY2011 (\$M)



Appropriation

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Executive Summary

The Defense Business Transformation Agency (BTA) leads and coordinates business transformation efforts across the Department of Defense (DoD). BTA recognizes that DoD's business enterprise must be closer to its warfighting customers than ever before. Joint military requirements drive the need for greater commonality and integration of business and financial operations. Changes in the nature of military operations place increasing pressure on the business infrastructure to provide mission-driven, adaptive and agile services and information. To support this transition, Defense business operations must be as nimble, adaptive and accountable as that of any world class organization.

There is ample opportunity for improved support to our warfighters and senior decision-makers. To achieve concrete outcomes; however, requires the will to drive change with an enterprise-wide perspective. To make further progress in transforming the Department's massive business operations, DoD's new leadership will need to maintain a visible and aggressive commitment to progress. Toward this end, BTA has identified the following six guiding principles and concepts as the foundation of business transformation efforts, around which results can be measured.

1. Strategic Alignment of DoD's approach to optimizing its business mission area must be achieved throughout the organization to ensure a common approach and set of priorities that will be consistently governed and evaluated in pursuit of the Department's business transformation objectives of delivering business capabilities for the tactically deployed warfighter and driving transformation via the Defense Business Systems Management Committee (DBSMC).
2. Standardize essential operational data, processes, and business rules in order to significantly improve the Department's ability to process and share information throughout the enterprise in support of warfighter mission execution and management decision-making. The Department has focused much of its standardization efforts on data, populating the DoD Business Enterprise Architecture with not only the SFIS standards, but also with data standards in other areas such as real property. Opportunities to extend these enterprise level data standards exist in areas such as procurement, acquisition, and logistics, with some of those efforts already underway and supported by BTA. There are two additional areas where standardization is necessary and need to be fully pursued.
 - The first is standardization of business processes. BTA has identified 15 core end-to-end business processes in use throughout DoD. Most of these have been defined in a standard way at a very high level. To effectively reduce variability and improve performance across the Department, these processes must be defined in greater detail.
 - The second is a more technical level of standardization, one which would yield significant benefits regarding risk, cost, and effectiveness by enabling systems to communicate with each other. Typically, when DoD systems need to share information, programmers build a unique interface, requiring a new design, new development, and new testing for something that has already been completed (often many times over) elsewhere in the Department. BTA has put together an effort that, at least for systems within the BTA's enterprise portfolio, defines and requires the use of standard interfaces for system interaction. Some of these standards have already been defined and are currently being implemented, the Wide Area Workflow application for example.
3. Simplify the Department's overly complex business rules that unnecessarily complicate operations, lead to expensive and risk-filled solutions, and inhibit breakthrough business performance improvement. BTA has identified many areas for simplification that can benefit the DoD enterprise, including the items below.
 - Military Pay Entitlements: providing accurate pay for our warfighters, especially those engaged in conflict, is a long-standing problem.
 - Contracting Rules: the complexity associated with the DoD's contracting business rules has continued to grow over time. Although individual rules may have merit, the

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accumulation of rules creates an environment where compliance can take precedence over the entire process. This complexity drives increased cost, including training, legal support, and systems implementations that must meet these standards, contributing to escalating overhead costs to the Department.

- **Travel Regulations:** DoD has been strongly criticized for its inability to provide an automated, self-service travel reservation and vouchering system that is intuitive and user friendly. BTA assumed responsibility for the Defense Travel System in 2006, and while one of its first releases was focused specifically on usability, the tool is still constrained by the extensive complexity of DoD's travel rules.

4. Streamline the Department's core end-to-end business processes to eliminate non-value added activities and achieve significant improvements in the efficiency and effectiveness of business operations. The BTA has identified many areas for streamlining the Department's processes that can benefit the DoD enterprise, including:

- **Business Capability Lifecycle (BCL) process for business system acquisition oversight:** BCL has been used as a pilot on several large-scale business system acquisitions, including a number of ERAM assessments. BCL still needs to be firmly established as policy as DoD's sole acquisition oversight process for business systems.

- **Security Clearance Reform using Lean Six Sigma (LSS):** the primary goal for this streamlining initiative was to enable decisions on security clearance requests in less than 60 days after an organization's initial request. The proposed solution employs updated standards, methods, tools, and technologies to streamline performance. The process was designed to yield end-to-end optimization that will work across functional stovepipes.

5. Stovepipe operations must be eliminated from solution design and deployment, so that the Department's historically narrow-focused approach to business gives way to an approach that seeks to optimize end-to-end processes, which represent the foundation for the way the Department actually delivers on its mission. Dismantling stovepipes cannot be a bottom-up activity; it must be top-down change based on strategic alignment driven by DoD's senior leadership. BTA has brought this issue to the fore, and will continue to make recommendations for improvement.

- **Solution Design around End-to-End Processes instead of Individual Business Functions:** BTA has assumed an almost evangelical role in pointing out the suboptimal results associated with this stovepiped model, communicating to all levels of the DoD about the need for business practices based on a holistic, cross-functional, end-to-end approach. This includes recommendations on appropriate governance structures, alignment toward process-oriented performance measures, and enhanced alignment of systems investments

6. Systems and Services must be deployed in a rapid and cost effective manner with a conscious focus on sound requirements management and comprehensive risk mitigation to achieve improved efficiency and effectiveness throughout the entire DoD enterprise.

- **Defense Agencies Initiate:** the Defense Agencies Initiative (DAI) was initiated as BTA's first major systems transformation effort that was not inherited from a pre-existing program. Following close discussions with key stakeholders from the Defense Agencies, the community agreed that the Agencies' business operations had many more common needs than originally thought, and that they would accept a common, global solution that would be validated by a full-time team representing all of the larger organizations. Moreover, because of the need for rapid deployment, the agencies agreed to adopt as much of a Commercial Off the Shelf (COTS) Enterprise Resource Planning (ERP) solution as possible, limiting interfaces to legacy systems, and changing business practices to accommodate the standards-based solution. The DAI team deployed the solution to its pilot agency exactly one year from the date of contract award, by far the fastest deployment of this kind of enterprise solution in DoD's history. The initial go-live (with BTA serving as

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the pilot agency) was based on a global model that strictly adhered to the principles described above.

As the single agency responsible for DoD Enterprise business transformation functions, BTA is establishing and enforcing requirements, principles, standards, systems, procedures, and practices governing business transformation. Defense business operations are being streamlined so that DoD can more effectively deliver warfighting capabilities, deal with growing pressures on resources and benefit from economies of scale. Better integration reduces costs by improving information quality, minimizing system customization, and allowing DoD to leverage commercial best practices in implementing business systems.

BTA continues to directly support the mission of the warfighter through the Task Force to Improve Business and Stability Operations (TFSBO) in Iraq. The Task Force is reviewing and assessing the DoD business enterprise processes and associated systems in Iraq affecting contracting, logistics, fund distribution, and financial management. The Task Force focuses on supporting theater commanders' goals for reconstruction and economic development.

BTA's vision is to be recognized as the champion for driving and accelerating improvements to business operations across the Department of Defense. We will serve as a magnet to attract talented, dedicated professionals, creating a model for transformation leadership across the federal government. BTA's vision supports consolidation and streamlining of the various DoD business transformation activities, increasing efficiency, and strengthening acquisition oversight of business transformation initiatives and systems, eliminating redundancy and overhead. For FY10, BTA is continuing efforts to improve business processes and is expanding into new areas such as the Defense Information System for Security (DISS), which will streamline the security clearance process, and the Foreign Military Sales (FMS) Management System.

The Business Enterprise Architecture (BEA) serves as the blueprint for the consolidation of business systems across the Department. The BEA provides the architectural framework and an information infrastructure for the Department, including business rules, requirements, data standards, system interface requirements, and the depiction of policies and procedures. The DoD Architecture Framework (DoDAF) products, including Operational, Technical, System, and All View products, provide this framework. The BEA, using the DoD Tiered Accountability concept, reflects key Business Enterprise Priorities within the Core Business Mission areas of the Department. Through this concept, a DoD Component is responsible for defining an enterprise architecture associated with their own tier of responsibility, while complying with the policy and BEA at the DoD Enterprise-level.

The Department's business objectives include improved requirements management, a single face to industry (our suppliers and vendors), and expanded use of business intelligence to achieve improved performance and greater cost efficiencies across the Department. The Department will further define and implement policies, procedures, standards, and interface requirements that improve the preparation of a general ledger. This will ultimately lead to improved asset visibility and accountability across the Department and submission of an auditable financial statement.

BTA's focus is on delivering meaningful and measurable progress toward defense business system modernization and transformation. The BTA has eight operating divisions:

- Defense Business Systems Acquisition Executive (DBSAE)
- Chief of Staff
- Enterprise Planning and Investment
- Transformation Priorities and Requirements – Finance

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- Transformation Priorities and Requirements – Supply Chain
- Transformation Priorities and Requirements – Human Resources/Medical
- Enterprise Integration
- Warfighter Requirements

Significant Changes

FY10 to FY11 O&M Comparison (\$M)

The FY11 O&M request is a net increase over FY10 and is comprised of the following items: decreased funding for the Defense Integrated Military Human Resources System (DIMHRS) program as it transitions to the services; additional funding for the Defense Information System for Security (DISS) program to continue development of the comprehensive reform proposal that establishes modernized and comprehensive credentialing, security clearance, and suitability processes; additional funding for the Intergovernmental Value Added Network (IVAN) to complete training and deployment activities to the Navy while continuing deployment to the Army, Air Force and Navy and to test and validate interfaces with Service Enterprise Resource Planning Systems; increased funding for the Defense Agencies Initiative (DAI) to support 1) Deployments, 2) Defense Information Systems Agency (DISA) support for Production, Development and Test and Continuity of Operations Plan (COOP, 3) Joint Interoperability Test Command (JITC, 4) Purchase of Oracle Software Licenses, 5) Purchase and Maintenance of Tools used in DAI development and testing, 6) Interfaces services; increased funding for BEIS Enterprise Business Intelligence service requests and software upgrades, Cash Reporting (DCAS) system modifications, and production support for Financial Reporting (DDRS); and additional funding is also needed for the Virtual Interactive Processing System (VIPS) to enhance hosting of VIPS to support VIPS increment 2.0 as well as additional medical profiling applications required for Final Operating Capability (FOC), and for software maintenance of VIPS Increment 1.0 software.

FY10/11 RDT&E Comparison (\$M)

For FY11, the RDT&E request is a net decrease over FY10 and is comprised of the following items: a further decrease for DIMHRS as it transitions to the services; additional funding received for VIPS for the Increment 1.0 development effort and to support Increment 1.0 fielded capabilities; additional funding for DAI for 1) Deployments, 2) DISA support for Production, Development and Test and COOP, 3) Joint Interoperability Testing Command (JITC, 4) Purchase of Oracle Software Licenses, 5) Purchase and Maintenance of Tools used in DAI development and testing, and 6) Interfaces services; increased funding for the Business Enterprise Information System (BEIS) for additional functional requirements for Business Intelligence, Cash Reporting, Financial Reporting and Business Integration Services; and increased funding is also requested for IVAN for Program Management, technical support for the BEIS Data Mart and GEX Mapping for Accounting System Interfaces, and BEIS and GEX interfaces.

Defense Business Systems

Below is a brief description of the Defense Business Systems within the BTA

The Standard Procurement System (SPS) is a major acquisition program, which develops, tests, and deploys a suite of software products designed to automate and standardize the procurement process throughout the Department of Defense (DoD). The SPS program provides modern automation tools to the contracting community, thereby helping procurement professionals deliver the best supplies and services to our warfighters on time and at reasonable prices. The program's goal continues to be to transform antiquated paper-based procurement processes into efficient electronic processes that leverage technology and automation to improve DoD procurement and accountability.

The Defense Travel System (DTS) is the Department of Defense's (DoD) solution for automating travel requirements. It is a fully integrated, electronic, end-to-end travel

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management system that automates temporary duty travel (TDY). It leverages commercial travel management products, speeds up travel processing, reduces costs, incorporates Public Key Infrastructure (PKI) and digital signatures, embraces electronic commerce/electronic data interchange (EC/EDI), and provides superior customer service. DTS automates authorization, reservations and arrangements, voucher processing, payment, reconciliation, accountability and archiving of DoD travel transactions. The DTS is an evolutionary acquisition program, which leverages technology to allow insertion of new capabilities over time. The system continues to evolve to support the travel and financial requirements of DoD TDY travelers.

The Electronic Document Access (EDA) program is one of the Business Transformation Agency's (BTA's) Sourcing Environment programs. EDA supports the goals of the BTA to simplify and standardize the methods that DoD uses to interact with commercial and government suppliers in the acquisition of catalog, stock, as well as made-to-order and engineer-to-order goods and services initiatives to increase the application of Electronic Business/Electronic Commerce (EB/EC) across the Department of Defense (DoD). The EDA is a Web-based system that provides secure online access, storage, and retrieval of contracts, contract modifications, Government Bills of Lading (GBLs), Defense Finance and Accounting Service (DFAS) Transactions for Others (E110), vouchers, and Contract Deficiency Reports to authorized users throughout the DoD.

The Business Enterprise Information Services (BEIS) provides an overarching solution to link existing disparate programs to establish an enhanced and enterprise driven financial management capability. By leveraging the DoD's current investment in information technology, BEIS will eliminate redundancy and facilitate reduction of solution costs for financial management operations. BEIS, as a suite of services, will support enterprise financial visibility goals by: Establishing the authoritative source for Standard Financial Information Structure (SFIS) values and providing for standardization by implementing SFIS and United States Standard General Ledger (USSGL) compliant financial reporting capabilities for Audited Financial Statements and Budgetary Reports; Providing an enterprise wide information environment that will serve as the single source for enterprise-wide financial information; and Providing decision makers with significantly greater access to financial information through data visibility and business intelligence.

Enterprise Funds Distribution - Enterprise Funds Distribution (EFD) is a multi-service/multi-agency solution established as a key initiative to provide full visibility of funds distributed through echelon I and II for the Military Departments and at all levels for the Defense Agencies to improve and modernize the OUSD(C) funds distribution process. The objectives of the EFD initiative are to transform the Department's funds management and distribution capabilities including managing apportionments, distributing budget authority to the Military Departments and Defense Agencies, managing rescissions and continuing resolutions, creating and tracking reprogramming actions, distribution of general provision reductions, and establishing program baselines and budget authority needed to support changes in funding priorities throughout the year.

Wide Area Work Flow (WAWF) provides the DoD and its suppliers the single point of entry to generate, capture, and process invoice, acceptance, and payments documentation and data to support asset visibility, tracking, and payment processes. It provides the nexus of information related to acceptance of goods and services in support of the DoD supply chain and helps reduce interest payments through electronic invoicing. WAWF creates standard data that can be shared by a wider range of communities in real-time allowing for better decision making at the warfighter level; ensures collection of Item Unique Identifiers (IUIDs) to support monitoring of the movement of physical assets decreasing duplicative orders (cost savings) and increasing warfighter support through increased material visibility; provides suppliers a single method for invoice submission enabling payment; improves accuracy, timeliness and integrity of data exchanged; and eliminates errors associated with human data transcription; decreases total processing costs as it eliminates costs associated with manual data entry and decreases interest penalties paid to vendors.

The Defense Agencies Initiative (DAI) represents the Department's effort to modernize the Defense Agencies' financial management processes by streamlining financial management capabilities, eliminating material weaknesses, and achieving financial statement auditability for the Agencies and field activities across the DoD. The DAI

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implementation approach is to deploy a standardized system solution that effectively addresses the requirements depicted in the Federal Financial Management Improvement Act (FFMIA) and the Business Enterprise Architecture (BEA), while leveraging the out-of-the-box capabilities of the selected Commercial Off-the-Shelf (COTS) financial system. DAI will transform the budget, finance, and accounting operations of the Defense Agencies to achieve accurate and reliable financial information in support of financial accountability and effective and efficient decision making throughout the Defense Agencies in support of the missions of the warfighter.

Defense Integrated Military Human Resource System (DIMHRS) will be a fully integrated personnel and pay system for the Department that will support military personnel throughout their careers and retirement-in peacetime and war. It will consolidate nearly one hundred legacy DoD personnel support systems and provide a common military HR and pay system for the Department. DIMHRS will revolutionize human resources processes by streamlining information gathering and reducing the number of forms and systems that are used to process information. By using only one record per Service member, DIMHRS will reduce human errors such as disconnects in the sharing of information and the time lapses currently seen by members who change status, assignment or command. DIMHRS will standardize language and processes for human resources functions by creating joint terminology and standardizing methodologies for performing human resources actions. Service members will be served by this single system from the day they join military service until the day they depart from the service and beyond.

The Defense Information System for Security (DISS) will be a secure authoritative source for the management, storage and timely dissemination of and access to personnel security information. DISS will accelerate the clearance process, reduce security clearance vulnerabilities, decrease back-end processing timelines, and support simultaneous information sharing within various DoD entities as well as among a number of authorized federal agencies.

The Virtual Interactive Processing System (VIPS) will modernize and automate the Information Technology (IT) capabilities for qualifying Applicants into the Military Service during wartime, peacetime, and mobilization. VIPS will enable a responsive, flexible and efficient means to qualify Applicants to meet manpower resource requirements for the uniformed Services, Coast Guard, and National Guard routine and contingency operations. VIPS will be the future accessioning system to be used by the US Military Entrance Processing Command (USMEPCOM) which serves as the single entry point for determining the physical, aptitude, and conduct qualifications of candidates for enlistment. VIPS will provide the capability to electronically acquire, process, store, secure, and seamlessly share personnel data across the Accessions Community of Interest (ACOI). When fully implemented, VIPS will reduce the cycle time required to induct enlistees to meet the needs of Homeland Defense, reduce the number of visits to the Military Entrance Processing Stations (MEPS), reduce manual data entry errors, and reduce attrition through better pre-screening practices.

Information Assurance Activities

Listed below are the Information Assurance activities that the Business Transformation Agency are involved in:

Joint Task Force - Global Network Operations (JTF-GNO Responses)

- Deploy Host Based Security Systems on BTA networks in accordance with JTF-GNO and DoD timetables.
- Formulate and implement responses to JTF-GNO and DoD/CIO Information Assurance & Vulnerability Assessments (IAVAs), Chief Technical Officer (CTOs), FRAGOs, etc.

Quarterly IA POA&M reviews

- Review IA Plan of Action and Milestones (POA&Ms) for all BTA systems on a quarterly basis. Ensure that the DITPR is undated in a timely fashion.

Certification and Accreditation of BTA Systems

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- Validate COOP plans/strategies for all BTA systems on a yearly basis to ensure compliance with FISMA and DoD regulations.
- Conduct regularly scheduled reviews of Authority to Operate (ATOs) and Interim Authority To Operate (IATOs) for all BTA systems.

Ongoing Training

- Conduct annual training of entire workforce.
- Conduct specialized training for IA workforce.

IA Workforce Improvement Program (WIP) Tracking

- Continually track the metrics regarding the IA workforce

Major Accomplishments

The following are major accomplishments occurred within the Business Transformation Agency (BTA) over the past year:

- Completed “Core” Defense Integrated Military Human Resources System (DIMHRS) IT Investment product Q4FY09, which is primarily restricted to those common data and process elements required to achieve timely and accurate military pay.
- Initiated transition of DIMHRS to the Services Q1FY10.
- Defined requirements, completed detailed design, and initiated development of Usability Themed Release II and Military Entrance Processing Stations (MEPS)\Virtual Interactive Processing System (VIPS).
- Developed interface with new Government Travel Charge Card Vendor.
- Defense Travel System (DTS) continued exploration of a System Oriented Architecture (SOA), as recommended by the Congressionally directed Institute for Defense Analysis (IDA) 943 study.
- DTS completed development of Technical Refresh and Special Circumstances Travel (SCT) functionality.
- Deployed Defense Agencies Initiative (DAI) to the Business Transformation Agency and the Defense Technical Information Center (DTIC).
- Deployed the Procure to Pay Pilot in DAI
- Achieved Milestone Decision Authority establishing the Electronic Funds Distribution (EFD) Program in Q3 FY08.
- Completed EFD source selection consistent with a Commercial Off The Shelf (COTS) strategy for reducing overall development risk.
- Extended the Business Enterprise Information System (BEIS) Financial Reporting Services to implement Standard Financial Information Structure (SFIS)-compliant financial statements and budgetary reports for Army General Funds Phase I, and Army General Funds Phase II developmental test and evaluation.
- Provided cash accountability and financial verification support to Enterprise Resource Planning (ERP) systems implementation for Defense Agencies' Initiative (DAI Implementation for BTA, Defense Enterprise Accounting and Management System (DEAMS), General Fund Enterprise Business System (GFEBs), and Navy ERP.
- Continued enhancements of the Enterprise Business Intelligence Services to provide new and improved content of web-based Executive Dashboard to include the addition of American Recovery and Reinvestment Act (ARRA) of 2009 capability.
- Added miscellaneous payment and Tax Identification (TIN) validation to BEIS Reference Data Services, Corporate Electronic Funds Transfer (CEFT).
- Achieved a Milestone C (MS C) and a Full Deployment Decision Review (FDDR) for BEIS Increment I.
- Achieved Full Operational Capability (FOC) for Increment I capabilities consisting of Reference Data Services (RDS), General Ledger (GL), and Business Intelligence (BI)

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- Cognos Series 7. Successfully transitioned these capabilities into sustainment transferring back to Defense Finance Accounting Service (DFAS) for operations and maintenance.
- Completed deployment of Standard Procurement System (SPS) to Joint Contracting Command Iraq – Afghanistan (JCC-I/A) by Q1 FY09. Initial implementation will provide JCC-I/A with an automated contract writing capability that is currently a manual process. To fully support the Warfighter, the SPS Joint Program Management Office (JPMO) provided this critical enhancement to meet the requirements in both Iraq and Afghanistan.
 - Fully deployed SPS Service Release 08 in Q1 FY09 with the following capabilities: Data Universal Numbering System (DUNS) Code Validations Updated, Agreement Contract Line Item Number (CLIN) selector recognizes sub-line items, SF252 will not release without effective date, Vendor data update through Central Contractor Registration (CCR), Calculations updated for document totals and delta funded amounts, Congressional Notification Threshold increased, Attach menu option enabled for SF1449 General Services Administration (GSA) Schedule Orders and Non-DoD External Delivery Orders, Correction to line item amount for Foreign Currency, and Unit Price rounded in generated document.
 - Completed software development effort for major Service Release 10, delivered to the government for testing in Q1 FY09 as Service Release 09 combined with 10. The major benefits of SR10 included Archiving Phase 1, Foreign Currency Exchange Rates at Line Item, Security Lockout, Fixed Price Award Fee Contract Type, Incorrect Ship-To in Delivery Order, Warrant Level for No-Cost Cancellation, Global Change fixes, Automation when Attaching Purchase Requests (PRs) - Adding PR line items/sub-line items to awards, Purchase Request - Prevent editing other than conformed copy, and Creation of Orders from Solicitations. Delivery of Service Release 10a bundled followed to include the JCC-I/A enhancements: Federal Procurement Data System-Next Generation (FPDS-NG) Pre-fills, Suppress CCR Synch for some DUNS, and Scheduled Synchronization for SPS-C; and critical security/technical refresh upgrades.
 - Completed the Department of Defense Procurement Data Standard (PDS) Phase I effort in Q4 FY09 with final acceptance of initial SPS to (Procurement Data Standard (PDS) Award Extract Capability into the PDS format that standardizes procurement data across the DoD. This capability will be fielded in the future, making SPS the first contract writing tool to accomplish this effort. SPS to PDS Phase II to include Awards and Award Modifications is on contract and currently working that effort.
 - Completed software development effort for SPS Service Release 11, delivered to the government for testing in Q1 FY10 with the following critical capabilities: Archiving Phase 2, Capability to reflect date/time stamp on audit trails, Change Procurement Desktop Defense 2 (PD2) Password/Unclassified Banner, Information Assurance control concurrent user session, Document Transfer, and External Award Transfer.
 - Processed over \$1.5T in invoices over the lifecycle. 335,000 active Wide Area Work Flow (WAWF) users continue to process documents valued at \$38B per month which provided a continued reduction in contracting expenses.
 - Implemented functionality to submit Contract Data Requirements List (CDRL) attachments within WAWF to improve the visibility into contractor performance on data deliverables for the Department. This capability was implemented in WAWF Version 4.1 release in Q4 FY09.
 - Implemented capability in WAWF to support United States Transportation Command (USTRANSCOM) Transactions and Transportation Visibility in WAWF Version 4.1 release in Q4 FY09.
 - Released the Virtual Interactive Processing System (VIPS) Request for Information (RFI) to industry and invited select respondents to conduct technical demonstrations.
 - Released the VIPS Increment 1.0 draft Request for Proposal (RFP) for industry comment.
 - Drafted the VIPS Increment 1.0 System Requirements Document (SRD).
 - Received the VIPS Capabilities Development Document (CDD) for Increment 1.0 from user component.
 - Electronic Document Access (EDA) Standard Financial Information Structure (SFIS) compliance. (Q4 FY09)
 - Processing 850 transactions which allow contract writing systems other than SPS to send XML data to EDA. (Q4 FY09)

Major Planned Activities

The Business Transformation Agency (BTA) has quite a few Major planned accomplishments in their near term plans. Implementation of Defense Agency Initiative (DAI) and the

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implementation of Standard Financial Information Structure (SFIS) are several Major near term plans for the BTA

- Complete transition of Defense Integrated Military Human Resources System (DIMHRS) to the Services Q2FY10.
- Defense Travel System (DTS) to begin development of Deployment Travel and complete development of enhancements and Progress to Java code conversion.
- Develop detailed requirements and initiate development of DTS Increment II functionality to include Lodging Interfaces, Defense Civilian Personnel Data System (DCPDS), Defense Integrated Military Human Resources System (DIMHRS), Global Air Transportation Execution System (GATES), DTS Anywhere (Handheld), Direct Vendor Reservations (Direct Connect), Charge Card Controls, and Civilian Permanent Duty Travel (PDT).
- Declare Final Operating Capability (FOC) for DTS in March 2010.
- Fully deploy Standard Procurement System (SPS) Service Release 10 capabilities in Q2 FY10.
- Complete testing of SPS Service Release 11 and initiate deployment in Q3 FY10.
- Deploy SPS Federal Procurement Data System (FPDS) Engine changes to be compliant with Federal Procurement Data System-Next Generation (FPDS-NG) version 1.4 in Q1 FY11.
- Implement new capability to invoice for telecommunication services for the Department as part of Wide Area Work Flow (WAWF) Version release 4.2 currently scheduled in Q2 FY10.
- Implement 508 compliance Phase II as part of WAWF Version release 4.2 currently scheduled in Q2 FY10.
- Implement Micro Purchase Card capability to capture goods receipt/acceptance for items bought under Micro-Purchase procedures as part of WAWF Version 4.2 release in Q2 FY10.
- Implement update to WAWF Progress Payment functionality to comply with Federal Acquisition Regulation (FAR) Case 2005-032, Contractor's Request for Progress Payments, in Q2 FY10 as part of WAWF Version release 4.2.
- Implement new interface with Joint Contingency Contracting System (JCCS) to allow foreign vendors not registered in Central Contractor Registration (CCR) to utilize WAWF. This will benefit the Department's efforts to remove cash from the battlefield. This is planned as part of WAWF Version Release 4.2.1 in Q3 FY10
- Complete Software Technical Refresh to bring application up to date with best industry practices as part of WAWF Version release 5.0 currently scheduled for 1Q FY11.
- Implement Business Intelligence (BI) capability for business decision making as part of WAWF Version release 5.0 currently scheduled for 1Q FY11.
- Extended the BEIS Financial Reporting Services Defense Departmental Reporting System (DDRS) to implement Standard Financial Information Structure (SFIS)-compliant financial statements and budgetary reports for Army Defense Working Capital Fund (DWCF) and implementation of Phase 1 of Defense Agency Strategy (FY10).
- Implement Financial Analytical Tool for Business Enterprise Information System (BEIS) Financial Reporting Services (DDRS) to augment query capability and improve analytical research (FY10).
- Common Access Carol (CAC) enabling of BEIS Cash Accountability and Reporting Services Defense Cash Accountability System (DCAS) resulting in full Public Key Infrastructure (PKI) Compliance in accordance with Department of Defense (DoDI) 8500.2, Defense Information Assurance Certification and Accreditation Process Information Assurance Information Assurance-1 (DIACAP IAIA-1) (i.e., migration from client-server to web forms) (FY10).
- Full implementation of Army and Defense Agencies onto BEIS Cash Accounting and Reporting Service (DCAS) (FY10).
- Continued enhancements of the BEIS Enterprise Business Intelligence Services to provide new and improved content of web-based Executive Dashboard, which includes such OUSD(C) as Strategic Management Plan, Expansion of Budget Execution Monitoring, Financial Metrics, and completion of American Recovery and Reinvestment Act (ARRA) Contract Level Reporting (FY10).
- BEIS Financial Reporting Service (DDRS) development and test of Government Treasury Account Adjusted Trial Balance System (GTAS) (FY11)

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- BEIS Financial Reporting Services (DDRS) implements SFIS Compliant Reporting for Civil Works Funds Treasury Index 96 (TI96) (FY11).
- BEIS Financial Reporting Services (DDRS) supports deployment SFIS Compliant Reporting for Classified Agencies (FY11)
- BEIS Cash Accountability and Reporting Services (DCAS) implementation of Cash/Treasury Reporting for Army (FY11)
- Deploy Defense Agencies Initiative (DAI) Time and Labor to: Missile Defense Agency, Tricare Management Activity, Uniformed Services University of the Health Sciences, Office of the Under Secretary of Defense (Comptroller), and Defense Media Activity
- Planned Interfaces with the following systems – FY10: Federal Procurement Data System, Wide Area Workflow, Elimination of Unmatched Disbursements, and Defense Property Accountability System
- Deploy DAI early financial capabilities to the following agencies: Defense Information Systems Agency, Missile Defense Agency (MDA), Uniformed Services University of the Health Sciences (USUHS)
- Complete Release 1 - Milestone C including system development of Electronic Funds Distribution (EFD) Release 1 and begin operational testing in Q4 FY10.
- Complete Release 1 – Initial Operating Capability (IOC) including operational testing and begin production of EFD Release 1 in Q1 FY11.
- Perform VIPS Program Management and Engineering activities including acquisition compliance reporting, acquisition subject matter expertise, business case analysis, metrics, system analysis, requirements support, contract execution, contract documentation, investment activities, and test management oversight for Increment 1.0.
- Realize VIPS Early Operational Capability (EOC) through development and implementation of the Medical Pre-Screen Digital Form (DD Form 2807).
- Develop VIPS Increment 1.0 to include the following capabilities: Positive Identification, Enhanced Medical Pre-Screen, External Organization Checks, Aptitude Testing, Medical Examination, Operational Processing (Enlistment), Shipping- Air Travel, Advisory List, Exception to Policy, United States Military Entrance Processing Command (USMEPCOM) Portal, User Training Delivery Content, Information Exchange, Data Repository, Scheduling, Workflow Management, Business Rules Management Service, Security Management, Business Intelligence, Records/Document Management, and Enterprise System Management (ESM).
- Perform VIPS test support including security, information assurance, certification and accreditation, and net worthiness compliance reporting, test subject matter expertise, test case analysis, metrics, and test management oversight for Increment 1.0.
- Begin VIPS Requirements Development and Source Selection in support of Increment 2.0.
- Deployment of SFIS (Standard Financial Information Structure) in Electronic Document Access (EDA) Release 7.6, which will facilitate Financial Data In Procurement (FDIP) standardization in order to enhance the Procure to Pay process. (Q2 FY10)
- Implementation of PDS (Procurement Data Standard) Phase One (contract awards only) in EDA. PDS is meant to improve visibility and accuracy of contract-related data, to support interoperability of DoD acquisition systems and to standardize and streamline the procure-to-pay business process and enable downstream logistics processes. (Q3 FY10)
- EDA Interface to Multi System Search Tool (MSST) Defense Finance Accounting Service (DFAS) which will allow users visibility into contract data across multiple data sources. (Q3 FY10)
- EDA Release 7.8 to deploy seven approved Engineering Change Proposal (ECPs) to include Contract Deficiency Reporting, Accounting Identifier Contract Load Notification, Web Service Enhancements (Q1 FY11)
- Implement PDS Phase II which will add contract modifications include contract modifications to EDA. (Q4 FY11)

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Global Information Grid (GIG) / Net-Centricity

High level discussion of how your component's IT initiatives integrate with the GIG and your component's efforts to comply with the department's Net-Centric Goals.

Component: Business Transformation Agency (BTA)

The GIG is defined through the articulation of the DoD Enterprise Architecture and its federated enterprise- and component-level architectures. In support of Department business operations and business transformation, two enterprise-level architectures join to ensure that the Department's business objectives articulate the enterprise-level of the GIG and simultaneously meet the Department's Net-Centric goals. These are the Business Enterprise Architecture (BEA) and the CIO's Defense Information Enterprise Architecture (DIEA).

Enterprise Architecture and Transition Planning

Architecture provides the systematic framework for satisfying business operations transformational requirements. The Enterprise Architecture is actually a federation of architectures, each designed and operated by statutory authorities. The Enterprise Transition Plan (ETP) is the roadmap for Defense Business Systems to achieve the objectives of the BEA.

The Business Enterprise Architecture

The BEA is the Enterprise architecture for the Department of Defense Business Mission Area (BMA), defines the business Enterprise priorities, the business capabilities required to support those priorities and the combinations of Enterprise systems and initiatives that enable those capabilities. The BEA consists of a set of integrated DoD Architecture Framework products that includes activities, processes, data, information exchanges, business rules, system functions, system data exchanges, terms and linkages to laws, regulations and policies that facilitate interoperability and integration of solutions to ensure effective global support of the joint warfighter.

Federation and Service Oriented Architecture (SOA)

A federated enterprise is one in which resources and applications are united, while maintaining their individual autonomy and governance. In 2006, the Department released a strategy for federating Enterprise, Component and program architectures and business systems. The Federation Strategy and Roadmap document embodies a set of guidelines for Enterprise capabilities for registering, discovering and utilizing system and architecture data to support key DoD decision processes and incorporating concepts from the DoD net-centric data strategies to facilitate end-to-end business systems operation.

A key aspect of the federation strategy is the establishment and utilization of SOA at the Enterprise-level. An Enterprise SOA approach leverages the BEA description of business capabilities and the Defense Information Systems Agency's enterprise infrastructure services to produce an effective operating environment for the BMA, referred to as the Business Operating Environment (BOE). The BOE provides the technical foundation for interoperability that the Department requires for becoming more agile and adaptable, while ensuring that the information assurance controls are in place to protect and defend the information and information systems. A key driver for this requirement is the recognition that a SOA is not just about services, but is a mechanism to effectively orchestrate and consume business services in an organized fashion. BTA supports the Office of the Deputy Chief Management Officer (DCMO) in developing and socializing strategic technology initiatives to ensure the success of Federated Architectures and SOA. Some of these initiatives include: governance structures; architecture modeling guidelines, standards and methods; and tools to support the fielding of a business transformation infrastructure.

Enterprise Standards

Establishing Enterprise standards is extremely important to enabling readiness for change. The incorporation of Enterprise standards in the BEA guides emerging systems to deploy

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capabilities uniformly and facilitates the migration to a net-centric environment. Implementation of net-centric data sharing capabilities reduces wait time for interfaces and the cost of implementation. Additional Enterprise standards increase interoperability between DoD business systems/services and eliminate the need to maintain and build numerous interfaces. The Department is in the process of implementing numerous, large-scale ERP systems. Consequently, it is imperative that the implementation of Enterprise standards occurs now to accommodate the near-term deployment of these transformational business systems. Establishing standard processes, data, integration and implementation requirements between the Enterprise- and Component-level business systems reduces the need for customization. The Enterprise standardization objectives include determining roadmaps to rebalance Component and Enterprise capability delivery, creating a common vocabulary, determining how to integrate standard processes with the BEA and beginning to implement the rebalanced capability delivery. The standard data sets and associated business rules are then implemented and included in the BEA and compliance is enforced via the IRB.

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	----- Dollars in Thousands -----		
	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
BUSINESS TRANSFORMATION AGENCY RESOURCE SUMMARY:	218,464	191,492	198,522

0230 - Integrated Acquisition Environment (IAE)

Non-Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	10,409	0	0

Initiative Resource Summary:	10,409	0	0
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0594 - DEFENSE INFORMATION SYSTEM FOR SECURITY (DISS)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - OTHER (NOT OTHERWISE SPECIFIED)

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	0	0	10,600

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	23,699	30,100	10,000

Initiative Resource Summary:	23,699	30,100	20,600
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1600 - INTRAGOVERNMENTAL TRANSACTIONS/INTRAGOVERNMENTAL VALUE ADDED NETWORK (IGT/IVAN)

All Other

GIG Category: FUNCTIONAL AREA APPLICATIONS - FINANCIAL MANAGEMENT

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

1600 - INTRAGOVERNMENTAL TRANSACTIONS/INTRAGOVERNMENTAL VALUE ADDED NETWORK (IGT/IVAN) (C)

All Other

GIG Category: FUNCTIONAL AREA APPLICATIONS - FINANCIAL MANAGEMENT

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	0	1,115	4,504

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	7,784	2,985	3,700

Initiative Resource Summary:	7,784	4,100	8,204
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1641 - Contractor Performance Assessment Reporting System (CPARS)

Non-Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	1,766	0	0

Initiative Resource Summary:	1,766	0	0
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1643 - Past Performance Information Retrieval System (PIRS)

Non-Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

1643 - Past Performance Information Retrieval System (PIRS) (Continued)

Non-Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations (Continued)

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	1,805	0	0
Initiative Resource Summary:			1,805	0	0

1686 - Defense Agencies Initiative (DAI)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - FINANCIAL MANAGEMENT

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	276	0	371

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	9,467	36,303	39,281
Initiative Resource Summary:			9,743	36,303	39,652

1794 - STANDARD PROCUREMENT SYSTEM (SPS)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

1794 - STANDARD PROCUREMENT SYSTEM (SPS) (Continued)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations (Continued)

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	17,723	17,881	20,075

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	3,360	2,920	1,020

Initiative Resource Summary:	21,083	20,801	21,095
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2532 - Enterprise Funds Distribution (EFD)

All Other

GIG Category: FUNCTIONAL AREA APPLICATIONS - FINANCIAL MANAGEMENT

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	3,329	3,952	3,000

Initiative Resource Summary:	3,329	3,952	3,000
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2907 - Business Enterprise Information Services (BEIS)

All Other

GIG Category: FUNCTIONAL AREA APPLICATIONS - FINANCIAL MANAGEMENT

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

2907 - Business Enterprise Information Services (BEIS) (Continued)

All Other

GIG Category: FUNCTIONAL AREA APPLICATIONS - FINANCIAL MANAGEMENT

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	14,223	2,061	9,900

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	7,778	0	13,100

Initiative Resource Summary:

22,001	2,061	23,000
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2913 - Global Exchange Services (GEX)

Non-Major

GIG Category: COMMUNICATIONS AND COMPUTING INFRASTRUCTURE - NETCENTRIC SERVICES

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	3,961	3,971	3,677

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	640	390	400

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

Initiative Resource Summary:

4,601	4,361	4,077
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3110 - Item Unique Identification (IUID)

All Other

GIG Category: FUNCTIONAL AREA APPLICATIONS - OTHER (NOT OTHERWISE SPECIFIED)

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	1,472	1,496	0

Initiative Resource Summary:

1,472	1,496	0
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3112 - Capital Asset Management System-Military Equipment (CAMS-ME)

Non-Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	7,101	0	0

Procurement

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
Procurement, DW	BA 01 MAJOR EQUIPMENT	MAJOR EQUIPMENT, BTA	687	0	0

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	5,330	0	0

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

Initiative Resource Summary:

13,118	0	0
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3855 - Virtual Interactive Processing System (VIPS)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - MILITARY PERSONNEL AND READINESS

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	0	4,357	11,847

Procurement

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
Procurement, DW	BA 01 MAJOR EQUIPMENT	MAJOR EQUIPMENT, BTA	0	8,831	4,000

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	0	14,328	17,556
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0901260BTA BUSINESS TRANSFORMATION AGENCY MANAGEMENT ACTIVITIES	0	2,112	2,218
		Sub Total:	0	16,440	19,774

Initiative Resource Summary:

0	29,628	35,621
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6312 - DEFENSE TRAVEL SYSTEM (DTS)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - RESOURCE MANAGEMENT

Operations

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

6312 - DEFENSE TRAVEL SYSTEM (DTS) (Continued)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - RESOURCE MANAGEMENT

Operations (Continued)

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	8,206	10,019	9,496

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	14,608	14,401	11,695

Initiative Resource Summary:

22,814	24,420	21,191
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6521 - DEFENSE INTEGRATED MILITARY HUMAN RESOURCES SYSTEM (DIMHRS)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - MILITARY PERSONNEL AND READINESS

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	16,797	2,467	1,600

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605018BTA DEFENSE INTEGRATED MILITARY HUMAN RESOURCES SYSTEM (DIMHRS)	43,379	18,710	11,800

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

Initiative Resource Summary:

60,176	21,177	13,400
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6574 - CENTRAL CONTRACTOR REGISTRATION (CCR)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	3,404	0	0

Initiative Resource Summary:

3,404	0	0
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6576 - ELECTRONIC DOCUMENT ACCESS (EDA)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	3,912	3,578	0

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	1,009	563	0

Initiative Resource Summary:

4,921	4,141	0
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6577 - WIDE AREA WORKFLOW (WAWF)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

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Information Technology Budget Exhibit Resource Summary by Initiative (IT-1)

6577 - WIDE AREA WORKFLOW (WAWF) (Continued)

Major

GIG Category: FUNCTIONAL AREA APPLICATIONS - ACQUISITION

Operations

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Budget Line Item</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
O&M, DW	BA 04 ADMN & SRVWD ACT	DEFENSE BUSINESS TRANSFORMATION AGENCY	4,326	5,578	5,309

RDT&E

			----- Dollars in Thousands -----		
<u>Appropriation</u>	<u>Budget Activity</u>	<u>Program Element</u>	<u>FY2009</u>	<u>FY2010</u>	<u>FY2011</u>
RDT&E, DW	BA 05 SYS DEV & DEMO (SDD)	0605020BTA BUSINESS TRANSFORMATION AGENCY R&D ACTIVITIES	2,013	3,374	3,373

Initiative Resource Summary:

6,339	8,952	8,682
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